

Corporate Profile

Senior is an international engineering group with annual sales of around £400m and with operations in 12 countries.

Senior designs, manufactures and markets high technology components and systems for the principal original equipment producers in the worldwide aerospace, automotive and specialised industrial markets.

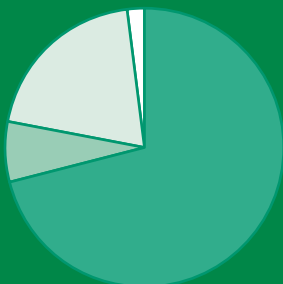
Senior's policy is to enhance shareholder value by improving operating performance and customer service levels and by developing its market positions in the aerospace and automotive industries.



Aerospace

- 41% of Group turnover
- 10 operations
- Engine structures and mountings, Fluid control systems, Metallic high-pressure ducting, Composite low-pressure ducting

Geographical Turnover*



£164.6 million

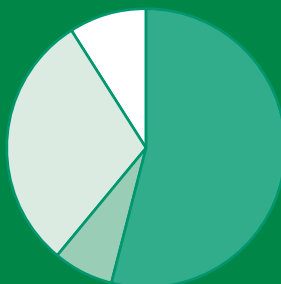
- 71% North America
- 7% UK
- 20% Rest of Europe
- 2% Rest of World



Automotive

- 37% of Group turnover
- 8 operations
- Flexible exhaust connectors, Engine emission pipework, Diesel fuel systems, Air conditioning/turbo charger pipework

Geographical Turnover*



£148.4 million

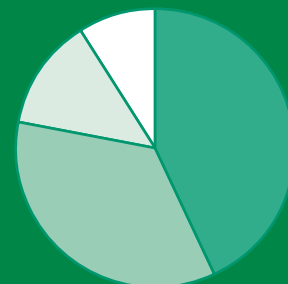
- 54% North America
- 7% UK
- 30% Rest of Europe
- 9% Rest of World



Specialised Industrial

- 22% of Group turnover
- 8 operations
- Metallic and fabric expansion joints, Flexible metallic hoses, Composite hoses, Ventilation ducting

Geographical Turnover*



£86.1 million

- 43% North America
- 35% UK
- 13% Rest of Europe
- 9% Rest of World

Financial Highlights

Despite difficult trading conditions, the Group delivered a resilient performance during 2002 and again substantially reduced debt.

We expect 2003 to be another challenging year with manufacturing recession and political uncertainty continuing.

Nevertheless, Senior is operationally in much better condition to deal with this period of uncertainty and the lower debt level allows the Group to look forward to the future with renewed confidence.

Year ended 31 December	2002	2001
Turnover from continuing operations	£398.7m	£444.3m
Operating profit from continuing operations		
– before exceptional items and goodwill amortisation	£24.7m	£34.0m
– after exceptional items and goodwill amortisation	£17.6m	£21.0m
Profit before taxation	£7.0m	£9.5m
Free cash flow	£25.2m	£28.6m
Net borrowings	£87.4m	£122.7m
Underlying earnings per share	4.47p	5.51p
Dividend per share	2.00p	2.00p

Contents

Financial Highlights	1	Independent Auditors' Report to the Members of Senior plc	21
Chairman's Statement	2	Group Profit and Loss Account	22
Chief Executive's Review	4	Balance Sheets	23
Finance Director's Review	8	Group Statement of Total Recognised Gains and Losses	23
Board of Directors	10	Group Cash Flow Statement	24
Officers and Advisers	10	Notes to the Accounts	25
Report of the Directors	11	Five Year Summary	46
– Remuneration	13	Principal Group Undertakings	47
– Ethical, Social, Health, Safety and Environmental Policy	17	Additional Shareholder Information	48
– Corporate Governance	19	2003 Financial Calendar	48